

## Clarke Inc. Reports 2021 First Quarter Results and Election of Directors

Halifax, Nova Scotia – May 7, 2021 – Clarke Inc. (“Clarke” or the “Company”) (TSX: CKI) (TSX: CKI.DB) today announced its results for the three months ended March 31, 2021.

### First Quarter Results

Net income for the three months ended March 31, 2021 was \$4.1 million compared to a net loss of \$53.1 million for the same period in 2020. During the three months ended March 31, 2021, the Company had unrealized losses on its investments of \$2.0 million compared to \$65.0 million for the same period in 2020. The Company had realized gains on its investments of \$10.2 million for the three months ended March 31, 2021 compared to \$29.0 million for the same period in 2020.

During the first quarter of 2021, the Company’s book value per Common Share increased by \$1.01, or 9.0%. The increase can primarily be ascribed to (i) an increase in the after-tax value of our pension plan surplus in an amount of \$10.9 million, or \$0.72 per Common Share, (ii) net unrealized and realized gains on our marketable securities of \$8.3 million, or \$0.55 per Common Share, offset by (iii) losses in our operating businesses and corporate overhead in an amount of \$4.4 million, or \$0.29 per Common Share. Our book value per Common Share at the end of the first quarter was \$12.21 while our Common Share price was \$7.75.

### COVID-19

COVID-19 continues to have an adverse affect on the Company’s operating business, particularly its hotels, driven by the decline in both leisure and business travel. The impact on the ferry business in the quarter was minimal as the ferry’s season did not commence until April 1, 2021. However, with a continued decline in daily commuting activity, the ferry operations are expected to be subdued in 2021 compared to historic operating levels.

Regardless of the subdued revenues, the Company’s efforts to significantly reduce costs and the positive impact of several government subsidies have allowed us to maintain operations and we expect to generate positive cash flow from these businesses in the year.

Additional commentary on our first quarter results can be found in our Management’s Discussion & Analysis for the three months ended March 31, 2021.

### Other Information

Further information about Clarke, including Clarke’s Interim Condensed Consolidated Financial Statements and Management’s Discussion & Analysis for the three months ended March 31, 2021, is available at [www.sedar.com](http://www.sedar.com) and [www.clarkeinc.com](http://www.clarkeinc.com).

Highlights of the interim condensed consolidated financial statements for the three months ended March 31, 2021 compared to the three months ended March 31, 2020 are as follows:

<i>(in millions, except per share amounts)</i>	<b>Three months ended March 31, 2021</b>	Three months ended March 31, 2020
	\$	\$
Hotel and management services	5.7	13.8
Provision of services	0.1	0.2
Investment and other income (loss)*	8.4	(54.5)
Net income (loss)	4.1	(53.1)
Comprehensive income (loss)	14.8	(54.8)
Basic earnings (loss) per share (“EPS”)	0.27	(3.26)
Diluted EPS	0.25	(3.26)
Total assets	322.1	281.0
Long-term financial liabilities	108.6	98.9
Book value per share	12.21	8.07

\*Investment and other income (loss) include unrealized/realized gains/losses on investments, hotel revaluation losses, interest income, pension expense/recovery, insurance proceeds, gains/losses on disposal of assets, and foreign exchange gains/losses.

#### Election of Directors

Clarke also announced today that the director nominees listed in the Management Information Circular dated April 12, 2021, were elected as directors of the Company. The detailed results of the vote for the election of directors held at Clarke's Annual General and Special Meeting of Shareholders held on May 7, 2021 in Halifax, Nova Scotia are set out below.

Nominee	Votes in Favour	% in Favour	Votes Withheld	% Withheld
George Armoyan	11,891,759	93.73%	795,034	6.27%
Blair Cook	12,470,256	98.29%	216,537	1.71%
Charles Pellerin	12,166,666	95.90%	520,127	4.10%
Jane Rafuse	11,910,759	93.88%	776,034	6.12%
Marc Staniloff	12,591,796	99.25%	94,997	0.75%

Final voting results on all matters voted on at the Annual General and Special Meeting of Shareholders held on May 7, 2021 will be filed on the Company's issuer profile on SEDAR at [www.sedar.com](http://www.sedar.com).

#### About Clarke

Halifax-based Clarke invests in a variety of private and publicly-traded businesses and participates actively where necessary to enhance the performance of such businesses and increase its return. Clarke's securities trade on the Toronto Stock Exchange (CKI, CKI.DB); for more information about Clarke Inc., please visit our website at [www.clarkeinc.com](http://www.clarkeinc.com).

#### Cautionary Statement Regarding Use of Non-IFRS Accounting Measures

This press release makes reference to the Company's book value per share as a measure of the performance of the Company as a whole. Book value per share is measured by dividing shareholders' equity at the date of the statement of financial position by the number of Common Shares outstanding at that date. Clarke's method of determining this amount may differ from other companies' methods and, accordingly, this amount may not be comparable to measures used by other companies. This amount is not a performance measure as defined under IFRS and should not be considered either in isolation of, or as a substitute for, net earnings prepared in accordance with IFRS.

### Note on Forward-Looking Statements and Risks

This press release may contain or refer to certain forward-looking statements relating, but not limited, to the Company's expectations, intentions, plans and beliefs with respect to the Company. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "does not expect", "is expected", "budgets", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", "believes", or equivalents or variations of such words and phrases, or state that certain actions, events or results, "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Forward-looking statements include, without limitation, those with respect to the future or expected performance of the Company's investee companies, the future price and value of securities held by the Company, changes in these securities holdings, the future price of oil, changes to the Company's hedging practices, currency fluctuations and requirements for additional capital. Forward-looking statements rely on certain underlying assumptions that, if not realized, can result in such forward-looking statements not being achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors that could cause the actual results of the Company to be materially different from the historical results or from any future results expressed or implied by such forward-looking statements. Such risks and uncertainties include, among others, the Company's investment strategy, legal and regulatory risks, general market risk, potential lack of diversification in the Company's investments, interest rates, foreign currency fluctuations, the sale of Company investments, the fact that dividends from investee companies are not guaranteed, reliance on key executives, commodity market risk, risks associated with investment in derivative instruments and other factors. With respect to the Company's investment in a ferry operation, such risks and uncertainties include, among others, weather conditions, safety, claims and insurance, labour relations, and other factors.

Although the Company has attempted to identify important factors that could cause actions, events or results not to be as estimated or intended, there can be no assurance that forward-looking statements will prove to be accurate as actual results and future events could differ materially from those anticipated in such statements. Other than as required by applicable Canadian securities laws, the Company does not update or revise any such forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events. Accordingly, readers should not place undue reliance on forward-looking statements.

For further information, please contact George Armoyan, President and CEO, at (902) 442-3413 or Stephen Cyr, CFO, at (902) 442-3415.